Annual Declaration of Compliance

I, Pierre Bélanger, declare that all members of the Board of Directors have reviewed and signed the Northern Policy Institute / Institut des politiques du Nord, Board of Directors Conflict of Interest Statement and Board of Directors Declaration of Compliance. Individual signed affirmations to this affect have been supplied to me and are on file at the Institute's head office. I am pleased to issue this annual confirmation of compliance and to post it publicly and supply a copy to all of our funders and partners, including the Northern Ontario Heritage Fund Corporation.

Pierre Bélanger

Chair, Board of Directors

Northern Policy Institute / Institut des politiques du Nord

Witness

Charles Cirtwill

President & CEO

Northern Policy Institute / Institut des politiques du Nord





